

1) Agencies Present:

NZ Police, Opotiki DC, BOPDHB, Bay of Connections; Emergency Management BOP; DIA, HNZC, BOPRC, Taupo DC, Tauranga CC Priority One, Toi Te Ora Public Health, TEC, NZTE, DOC, MSD, Western BOPDC, NZ Fire, Kawerau DC, Lakes DHB, TPK, MOE.

2) Purpose:

To discuss the recommendations from the COBOP 2016 Internal Review and a way forward for COBOP

3) Overview of the 2016 Review – [Power Point Presentation here](#), [Summary of review feedback here](#).

Review purpose:	Key Findings:
<ol style="list-style-type: none"> 1. To inform COBOP's strategic direction for the next three years 2. To consider its relevancy for the Bay of Plenty now 3. To see how people currently participate in and perceive COBOP 4. To gain ideas to be most effective for CG and LG agencies and the communities we serve 	<ul style="list-style-type: none"> • COBOP needs to redefine its purpose as collaboration around key challenges and opportunities for the BOP • COBOP needs to restructure to be more effective and involve groups outside of local and central government • The link to "local" or "place based" collaboration is critical to success for CG and LG and communities • These changes require a recommitment from local and central government original signatories of COBOP
Review Recommendations:	
<ol style="list-style-type: none"> 1. REPURPOSE: create a common collaborative agenda based on key themes/action areas 2. RESTRUCTURE the Leadership Forum to engage decision making, leadership and accountability. 3. REPOSITION COBOP to work on key themes/action areas 	

4) Workshop discussion – Repurposing COBOP

An activity using the [Cynefin model](#) (Cognitive Edge) was used to define how people saw issues, challenges and opportunities for the BOP and what possible response would be best. Issues, challenges and opportunities requiring coordinated and collaborative responses were themed into the following potential action areas for COBOP. A summary of discussions/decisions is shown in the right column.

Potential Action Areas/Themes	Summary of Discussions/Decisions
Housing & Health	BOPDHB are proposing a regional housing forum/collaborative model addressing quality of current housing stock. General agreement that COBOP would support this forum and a connection to local housing forums.
Community Safety	NZ Police leading a collaborative multiagency approach to reducing family harm, currently occurring in Rotorua, although if successful could work in other districts. General agreement that this is something that COBOP would support at a regional and local level.
Workforce Development Planning	TEC talked about groups around the country that are working collaboratively on workforce development for their region. A lot occurring in the BOP regarding this but information sharing coordination point may be helpful. Potential gaps in the "employment pipeline" school, training, to employment. More discussion required on COBOP's place in this.

Economic Development	<i>Economic development in the BOP is well structured through Bay of Connections (BOC). COBOP's support for BOC continues by information sharing and network linkages. Comments prior to the forum include that LG relationships with BOC could be stronger, opportunities for scale and investment outside of the RGS action areas. COBOP also links with CONNECT. More discussion required on COBOP's place in this.</i>
Sustainable Growth	<i>A number of comments relating to population and demographic changes affecting services, infrastructure, transport and community life in general. Discussion on coordinated investment (CG and LG). Comments prior to the forum include that CG agencies could be part of LG LTCCP process at the outset. A lot occurring in this area with SmartGrowth, Priority One etc. More discussion required on COBOP's place in this.</i>
Environmental Sustainability	<i>A number of comments given around climate change, water and how to best manage the balance of growth and environmental sustainability. More discussion required on COBOP's place in this.</i>

NOTE: This is a summary only. All feedback from this exercise is documented as a [separate appendix](#) to the [full minutes](#). Click on the hyperlinks to access these documents.

4) Mapping exercise – Restructuring COBOP

Participants were asked to write down all the forums, meetings and networks that they are involved in across the BOP and place these on a chart depicting geographical locations. This information was added to a [regional network scan](#) carried out as part of the review. Click on the hyperlink to view this. A (non-exhaustive) summary of what is currently occurring related to potential action areas for COBOP shown below:

Potential Action Areas/Themes	Networks or action groups already occurring (related to the themes):
Housing & Health	<i>The Maori Housing network; healthy homes Rotorua, Tauranga housing and homelessness group, Healthy Homes Kawerau; Smartgrowth; BOP Philanthropies Housing Research; Child & Youth Health Strategic Alliance (MOE< MSD< BOPDHB) regional and focussed on 4 health outcomes for children and youth; Whanau Ora...</i>
Community Safety	<i>NZ Police Collective Impact project Rotorua (top vulnerable families); Tauranga Safer Cities Coalition; Safe Rotorua; Children's Action Team EBOP; SST Kawerau; Taupo Child Friendly Cities, Rotorua Child Friendly Cities and Children's Centre of Excellence; Whanau Ora...</i>
Workforce Development Planning	<i>Toi EDA workforce planning project Eastern Bays; Tertiary Intentions Partnership (Priority 1) regional re workforce planning, Tertiary Campus Tauranga...</i>
Economic Development	<i>Bay of Connections Sector Strategies and RGS Action areas, He Mauri Oho Oho; CONNECT; Smartgrowth, Opotiki Harbour Development; Priority One...</i>
Sustainable Growth	<i>Rotorua Sustainability Strategy; PATAG (ageing and technical advisory group); BOP CE's forum; Smartgrowth; Eastern Bay Spatial Plan, Regional Transport Plan...</i>
Environmental Sustainability	<i>Te Arawa Lakes Strategy; Rangitaiki River Forum, Te Awanui Taruanga, Te Maru O Kaituna...</i>

5) Summary of Key Discussion Points and Actions:

Discussion Point	Actions
Adding Value	General agreement that where appropriate, COBOP could add value to collaborative interagency forums that are already occurring in the BOP by bringing together LG and CG. Further discussion required on this.
Data/Information sharing	<p>General agreement that we can access data around themes/action areas where and when required by having good relationships amongst the organisations, and that rather than holding a “database” with everything needing to be updated consistently, that data sharing need only be around the action areas COBOP is working on.</p> <p>General agreement that COBOP is an effective platform to do this through the leadership forum meeting or online (website, e-news), but members need to use these platforms more effectively and actively rather than passively.</p>
Advocacy Role	General agreement that COBOP work as a clearinghouse of ideas, issues, and opportunities as well as a strategic connection point between agencies (LG and CG) that could advocate to CG collectively for the BOP on an issue/opportunity when needed and act as a first port of call for CG initiatives.
Local Connection	MSD have been part of pulling together a local interagency group called Rotorua Working Together. This is potentially a model that other districts may like to explore to replace regional cluster groups. General agreement that local interagency groups would need to be based around a need or add value to a group that is already occurring. Further discussion required on this.
Cluster Groups	The current cluster groups are waiting for feedback from this forum to decide themes or action areas to work on. Clusters may still continue to meet, but general agreement that cluster groups based on themes/action areas would be more beneficial for organisations rather than just networking meetings.
Leadership Forum	<p>Agreement that commitment to consistent agency representation for it to be effective at the most senior level and the same representatives each time for consistency. General agreement that the LF should know each other well enough to have a good foundation for collaboration.</p> <p>Commitment to this forum 2-3 times a year with a clear purpose of looking for areas to collaborate in the BOP, round table discussion focussed.</p> <p>Agreement to another forum before the end of the year to carry on some of the unfinished discussions and reconnections from today. Base this on the availability of LG.</p>

6) Further information - links

- [COBOP Terms of Reference](#)
- [COBOP Strategic Direction 2014-2016](#)
- [COBOP Internal Review Feedback Summary](#)
- COBOP Leadership Forum 30 September 2016 [Full Minutes](#) (6 pages) and [Appendices](#) (2 pages)

